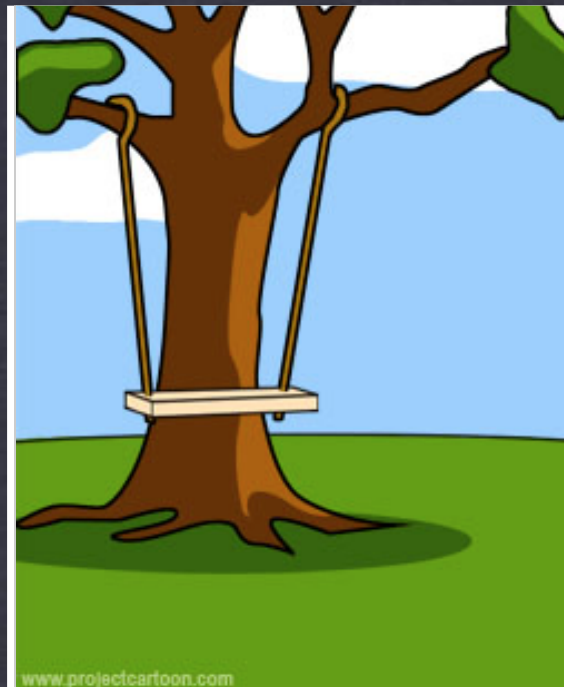
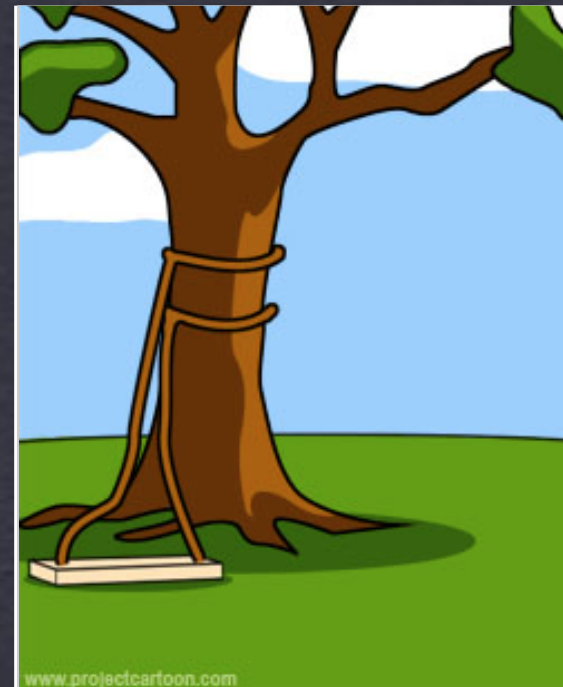


www.projectcartoon.com
How the customer explained it

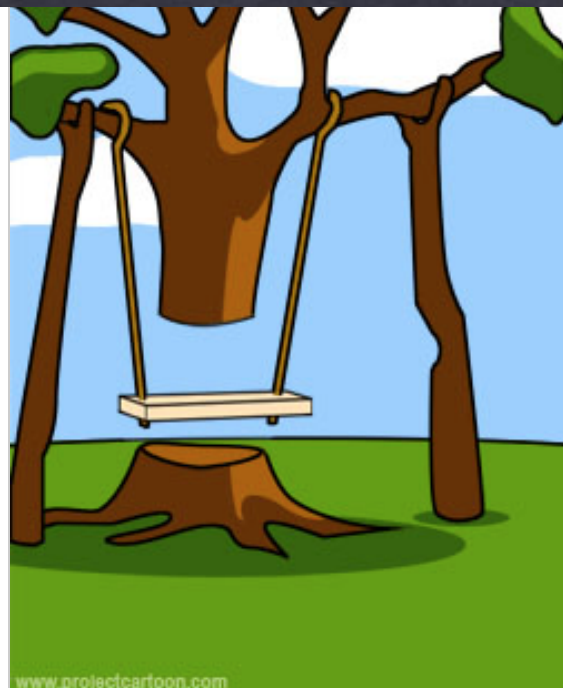


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How the project leader understood it

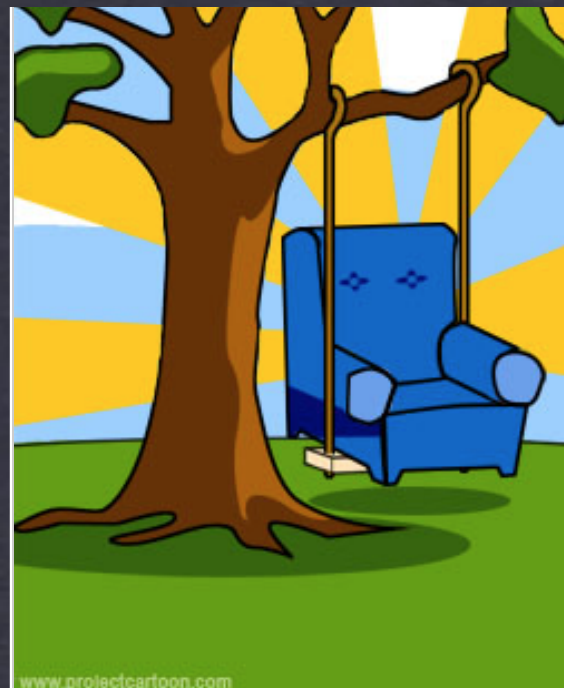


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How the programmer wrote it

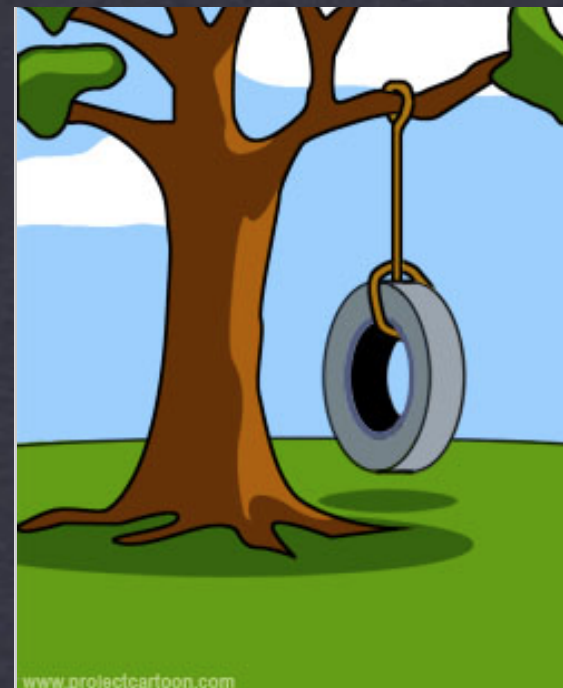
Material and some slide content from:
- Software Architecture: Foundations, Theory, and Practice
- Elisa Baniassad
- Reid Holmes



www.projectcartoon.com
How the analyst designed it



www.projectcartoon.com
How the business consultant described it



www.projectcartoon.com
What the customer really needed

Intro graphic:
[<http://projectcartoon.com>]

Non-Functional Properties

Mei Nagappan

System Stakeholders

- ▶ Architectural documents are used by a variety of system stakeholders:
 - ▶ Developers
 - ▶ Managers
 - ▶ Sales
 - ▶ Testers
 - ▶ Support
 - ▶ Maintenance
 - ▶ DevOps
 - ▶ Customers



Stakeholder Questions

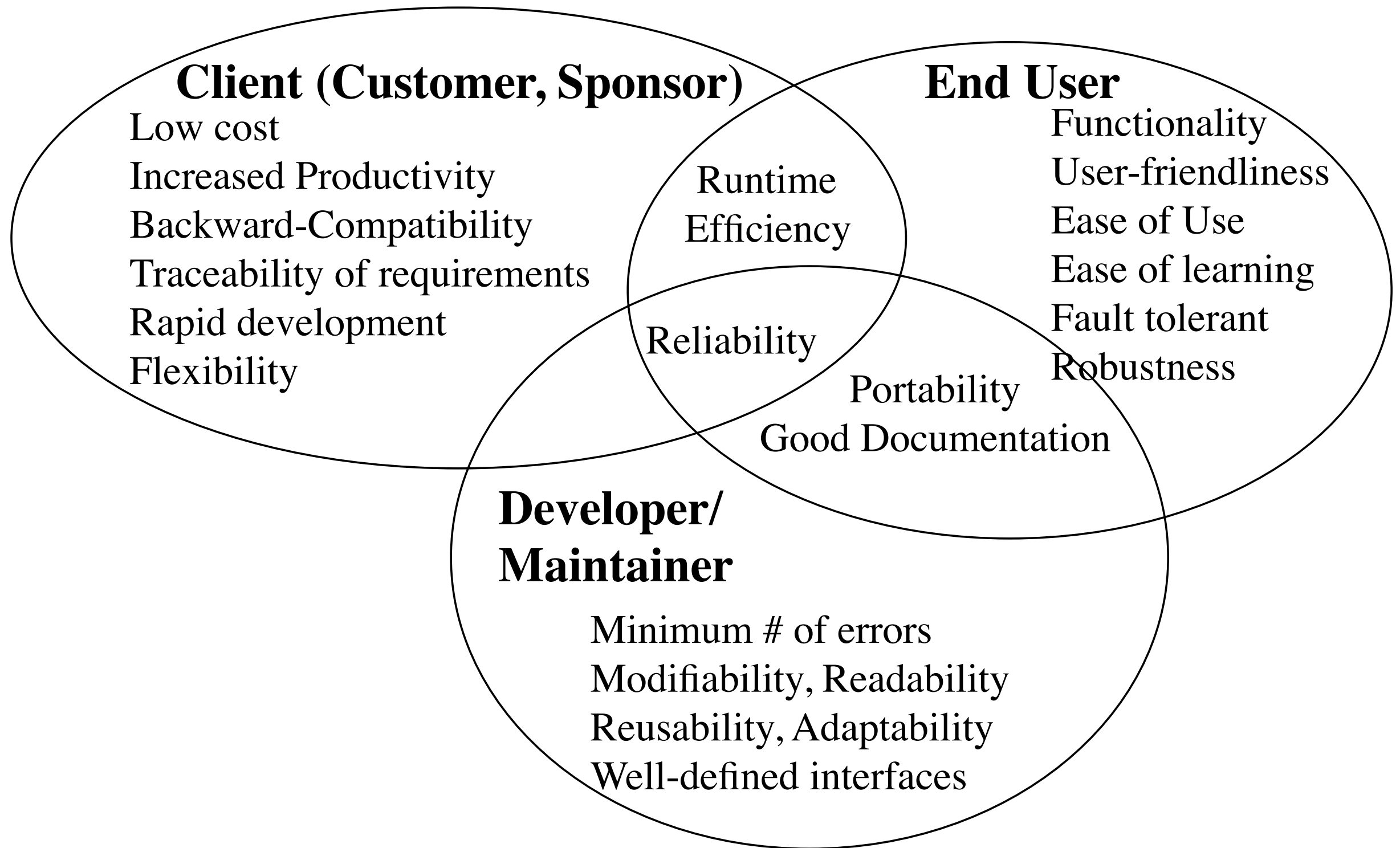
- ▶ Management: are we on schedule?
- ▶ Developers: who is responsible for what?
- ▶ Sales: can we claim it can do this task?
- ▶ QA: what teams do we talk to about defects?
- ▶ DevOps: where should this component be deployed?
- ▶ Support: which QA team signed off on this?
- ▶ Maintenance: how can we add this feature?



Stakeholder Conflicts

- ▶ System requirements fall into two broad categories:
 - ▶ Functional Properties: what the system is supposed to do ('the system shall **do** X').
 - ▶ Non-Functional Properties: what the system is supposed to be ('the system shall **be** Y').
- ▶ Each stakeholder will have their own opinion about what NFPs matter most:
 - ▶ e.g., the development team will care about maintainability more than the customer
 - ▶ e.g., QA will be more interested in the testability of the application than sales

Tradeoffs



Typical tradeoffs

- ▶ functionality vs. usability
- ▶ cost vs. robustness
- ▶ efficiency vs. portability
- ▶ dev velocity vs. functionality
- ▶ cost vs. reusability
- ▶ backward compatibility vs. readability



NFPs

- ▶ NFPs are constraints on the manner in which the system implements and delivers its functionality.
 - ▶ E.g.,
 - ▶ Efficiency
 - ▶ Complexity
 - ▶ Scalability
 - ▶ Heterogeneity
 - ▶ Adaptability
 - ▶ Dependability
 - ▶ Security and usability

FP vs NFP

- ▶ Products are sold based on their FPs.
 - ▶ e.g., Cell phone, Car, Tent.
- ▶ However, NFPs play a critical role in perception.
 - ▶ “This program keeps crashing”
 - ▶ “It doesn’t work with my [...]”
 - ▶ “It’s too slow”

Design guidelines for NFPs

- ▶ Provide guidelines that support various NFPs.
- ▶ Focus on architectural level:
 - ▶ Components
 - ▶ Connectors
 - ▶ Topologies

Evaluating NFPs

- ▶ It is tempting to treat NFPs abstractly
- ▶ Thinking about NFPs concretely means thinking about how they might be measured
- ▶ If you do not do this, it is hard to validate whether a design / arch decision supports or inhibits an NFP

NFP: Efficiency

- ▶ Efficiency is a quality that reflects a system's ability to meet its performance requirements.
- ▶ Components:
 - ▶ Keep them "small".
 - ▶ Simple and compact interfaces.
 - ▶ Allow multiple interfaces to the same functionality.
 - ▶ Separate data from processing components.
 - ▶ Separate data from meta data.
- ▶ Connectors:
 - ▶ Carefully select connectors.
 - ▶ Be careful of broadcast connectors.
 - ▶ Encourage asynchronous interaction.
 - ▶ Be wary of location/distribution transparency.
- ▶ Topology:
 - ▶ Keep frequent collaborators "close".
 - ▶ Consider the efficiency impact of selected styles.

NFP: Complexity

- ▶ Complexity is a property that is proportional to the size of a system, its volume of constituent elements, their internal structure, and their interdependencies.
- ▶ Components:
 - ▶ Separate concerns.
 - ▶ Isolate functionality from interaction.
 - ▶ Ensure cohesiveness.
 - ▶ Insulate processing from data format changes.
- ▶ Connectors:
 - ▶ Isolate interaction from functionality.
 - ▶ Restrict interactions provided by each connector.
- ▶ Topology:
 - ▶ Eliminate unnecessary dependencies.
 - ▶ Use hierarchical (de)composition.

NFP: Scalability / Heterogeneity

- ▶ Scalability: The capability of a system to be adapted to meet new size / scope requirements.
- ▶ Heterogeneity: A system's ability to be composed of, or execute within, disparate parts.
- ▶ Portability: The ability of a system to execute on multiple platforms while retaining their functional and non-functional properties.

NFP: Scalability / Heterogeneity

- ▶ **Components:**
 - ▶ Keep components focused
 - ▶ Simplify interfaces
 - ▶ Avoid unnecessary heterogeneity
 - ▶ Distribute data sources
 - ▶ Replicate data
- ▶ **Connectors:**
 - ▶ Use explicit connectors
 - ▶ Choose the simplest connectors
 - ▶ Direct vs. indirect connectors
- ▶ **Topology:**
 - ▶ Avoid bottlenecks
 - ▶ Place data close to consumer
 - ▶ Location transparency

NFP: Evolvability

- ▶ Evolvability: The ability to change to satisfy new requirements and environments.
- ▶ Components:
 - ▶ Same as for complexity.
 - ▶ Goal is to reduce risks by isolating modifications.
- ▶ Connectors:
 - ▶ Clearly define responsibilities.
 - ▶ Make connectors flexible.
- ▶ Topology:
 - ▶ Avoid implicit connectors.
 - ▶ Encourage location transparency.

NFP: Dependability

- ▶ **Reliability:** The probability a system will perform within its design limits without failure over time.
- ▶ **Availability:** The probability the system is available at a particular instant in time.
- ▶ **Robustness:** The ability of a system to respond adequately to unanticipated runtime conditions.
- ▶ **Fault-tolerance:** The ability of a system to respond gracefully to failures at runtime.
 - ▶ Faults arise from: environment, components, connectors, component-connector mismatches.
- ▶ **Survivability:** The ability to resist, recover, and adapt to threats.
 - ▶ Sources: attacks, failures, and accidents.
 - ▶ Steps: resist, recognize, recover, adapt.
- ▶ **Safety:** The ability to avoid failures that will cause loss of life, injury, or loss to property.

NFP: Dependability

- ▶ **Components:**
 - ▶ Control external component dependencies.
 - ▶ Support reflection.
 - ▶ Support exception handling.
- ▶ **Connectors:**
 - ▶ Use explicit connectors.
 - ▶ Provide interaction guarantees.
- ▶ **Topology:**
 - ▶ Avoid single points of failure.
 - ▶ Enable back-ups.
 - ▶ Support system health monitoring.
 - ▶ Support dynamic adaptation.